

# Value Based Criteria for Maximizing ROI of Automation Investment

Shriniwas Gondhalekar

Dean (Operations)

Welingkar Institute of Management

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# What returns can we get from Automation ?

- Improvement in consistency?
- Improvement in quality?
- Increase in output?
- Reduction in material wastage?
- Reduction in direct labour?
- Reduction in manpower?

# What disadvantages does Automation bring?

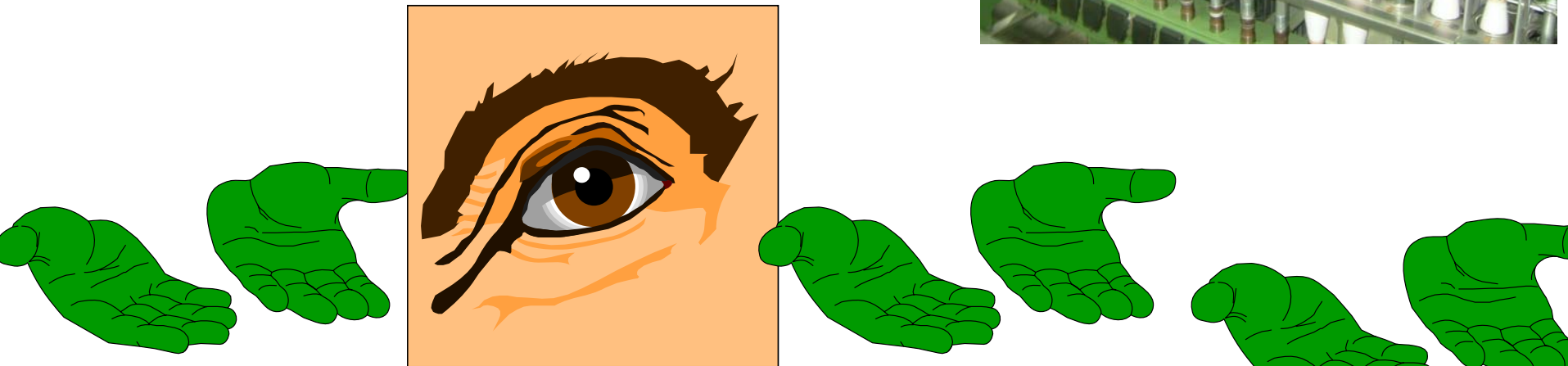
- Increase in investment
- Increase in skilled manpower requirement
- Increased dependence on external suppliers
- Reduction in flexibility – small volume, many varieties

# How to ensure gain advantages while keeping disadvantages away?

- Automate smartly - Use Value Based Criteria :
  - Automate step by step, by:
    - Removing the waste & inconsistencies
    - Strengthening the value adding activities

## Automation (Jidoka)

# Work Cycle



Load M/C  
Start **完全** M/C  
TOWARDS PERFECTION

Watch M/C

Stop M/C

Unload M/C  
Clean M/C





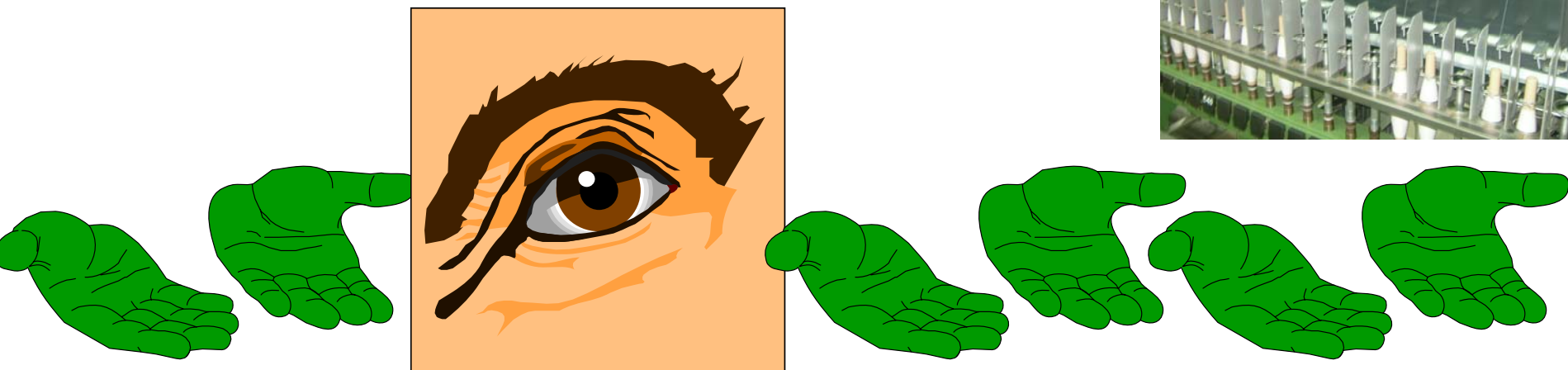
# Work Cycle

Load yarn  
& empty  
bobbins

Watch  
out for  
yarn  
breaks

Decide  
when  
to Doff

Doff



Load M/C  
Start **完全** M/C

Watch M/C

Stop M/C

Unload M/C  
Clean M/C

# Work Cycle

Eliminating  
which one will  
give ROI?

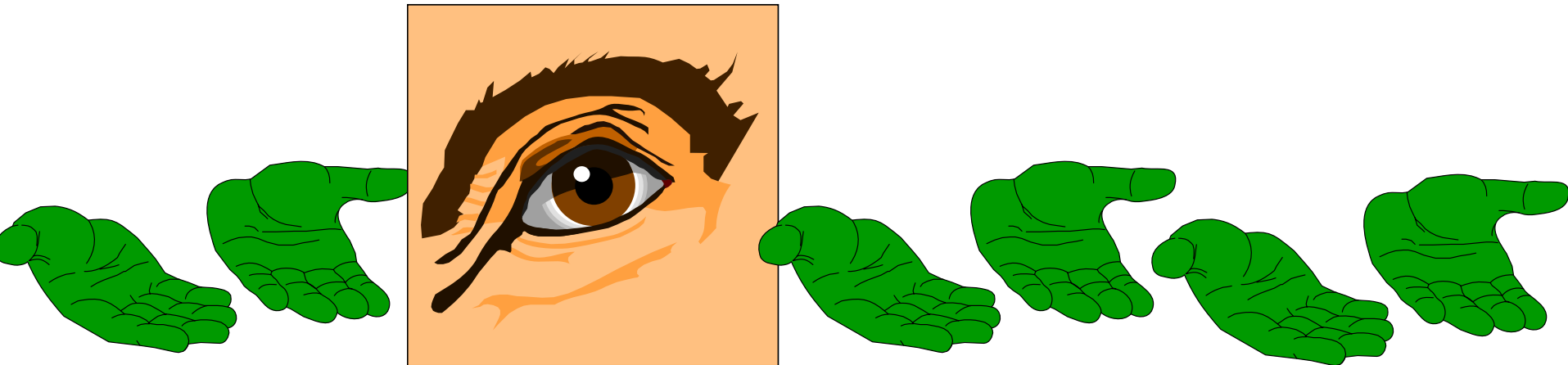


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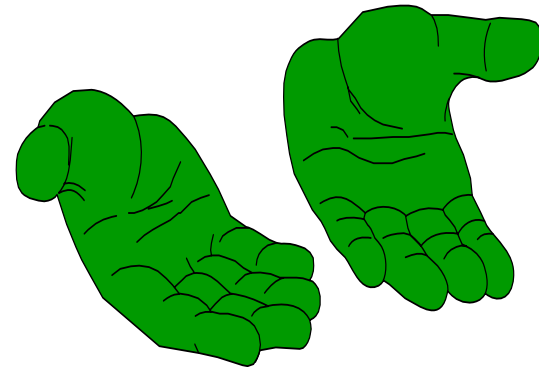
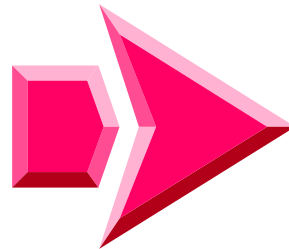
Watch M/C

Stop M/C

Unload M/C  
Clean M/C



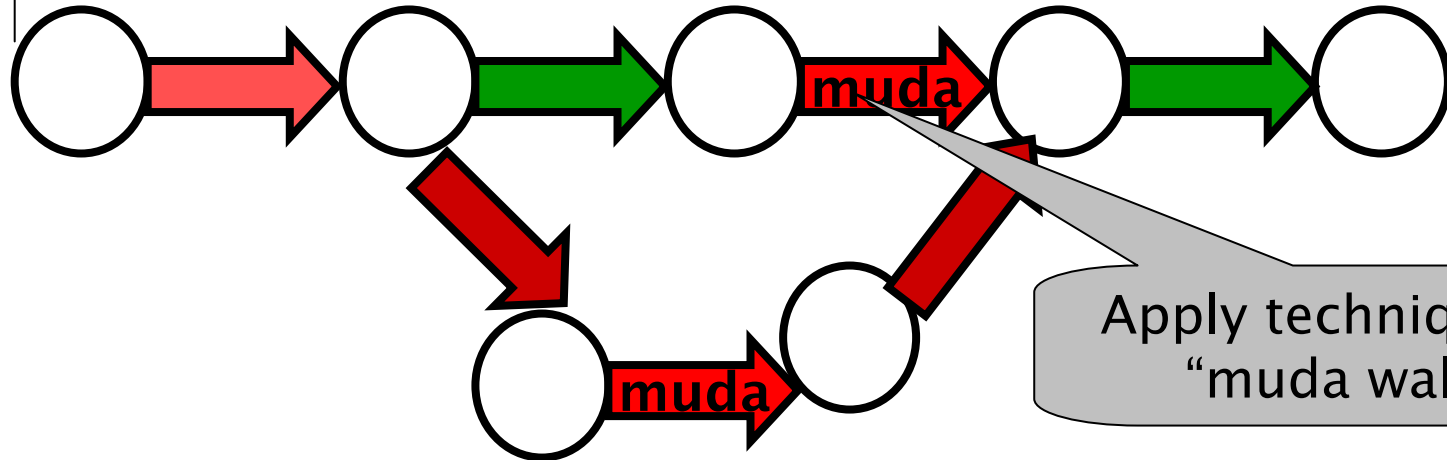
# Watching is not work



# Kaizen Philosophy

Examine the activities in the process?

## Process



Apply technique of  
“muda walk”

○ Event

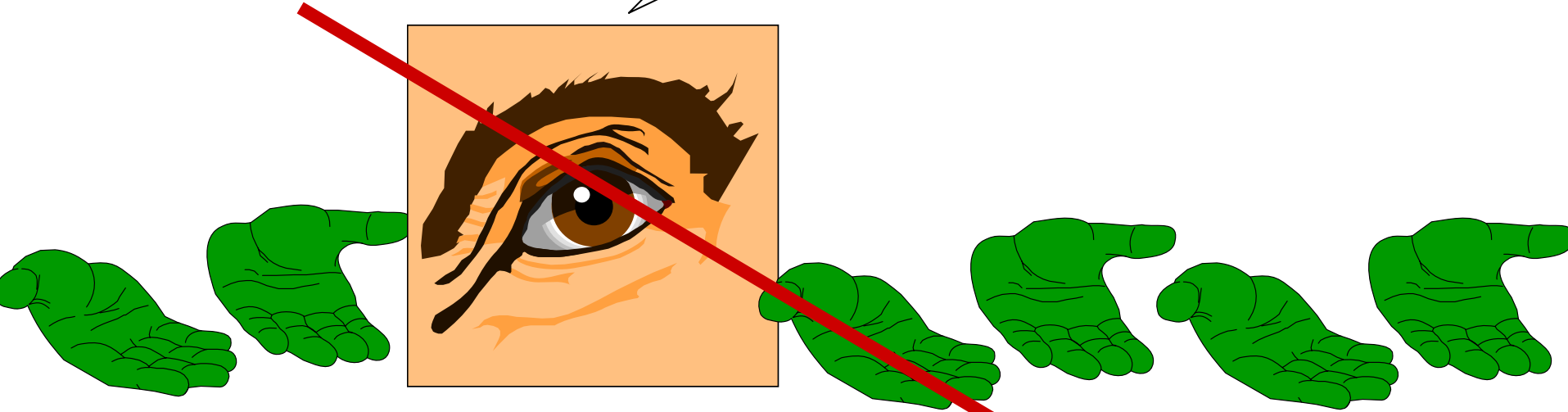
➡ Activity

**Activity = Value Adding + Non Value Adding**  
*muda*

**Expenditure = Cost + Waste**

# Stepwise Automation

Automation step 1



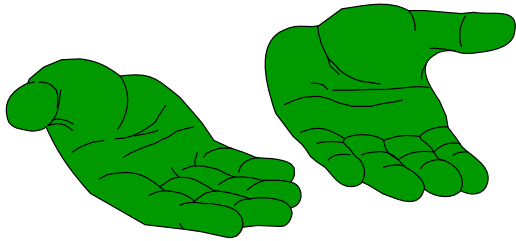
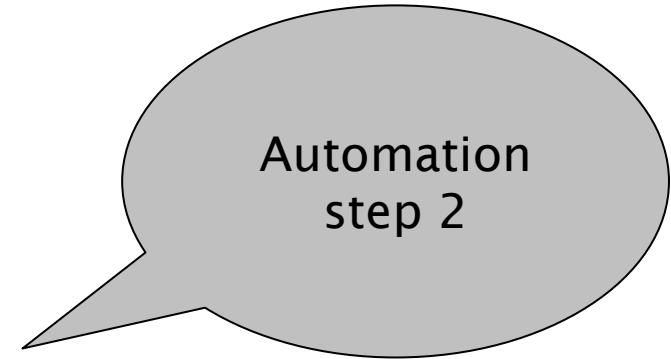
Start Machine  
Load Machine

Watch Machine

Stop Machine

Unload Machine

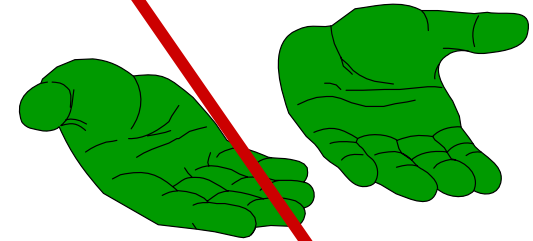
# Stepwise Automation



Start Machine  
Load Machine

完全  
TOWARDS PERFECTION

Automated Operation

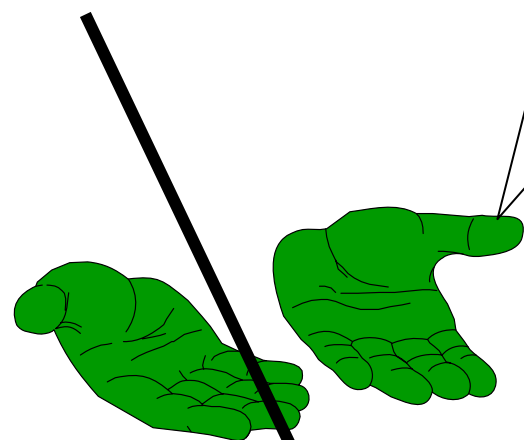


Unload Machine

# Stepwise Automation

Automation Step 3

Stepwise Automation  
ensures ROI  
at each phase of investment



Start Machine

Fully Automated Operation

Unload Machine







Top Dyeing - Manual





